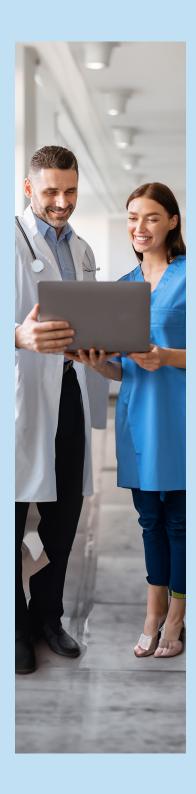
VIEW POINT



DATA-DRIVEN HARMONY: REVOLUTIONIZING CARE DELIVERY THROUGH PAYER-PROVIDER COLLABORATION



The shift towards value-based and patient-centric care has highlighted the need for advanced solutions that effectively manage care and utilize the vast amounts of generated data. Traditional methods have struggled to fully leverage this data. This evolving healthcare landscape offers payer and provider organizations the chance to turn healthcare data into actionable insights, optimizing care delivery, improving population health, increasing patient savings, and creating new revenue streams. Chronic disease management, with its high costs for patients, providers, and payers, is ideal for showcasing the benefits of data-driven care management. Better data quality and integration can reduce hospital readmissions by up to 20%, leading to better patient health and lower costs which reduces wasteful spending and improve patient outcomes. This view point explores an innovative solution to address patient care gaps through integrated care delivery.

Key Challenges in Care Management Today

Chronic diseases such as chronic obstructive pulmonary disease (COPD), dementia, and diabetes are a big resource drain for the patients and the healthcare entities. Traditional care management approaches often lack the necessary integration and analytical capabilities to handle the vast amounts of data generated from EHRs, remote monitoring devices, and patient interactions. At the same time, the current care management platforms only tend to focus on one chronic disease which excludes outpatients who suffer from more than one chronic condition.

Key Drivers for Integrated Care Management

Management of chronic diseases has become of utmost importance considering their prevalence and high utilization of resource and cost associated with it. According to the CDC, an estimate of 129 million people suffer from at least one chronic disease while the percentage of people suffering from multiple chronic diseases is steadily progressing. Approximately 90% of the total health expenditure in the U.S. is attributed to the management of chronic diseases and mental diseases. This rising prevalence of chronic diseases is a major catalyst for payer-provider collaboration, driving the need for integrated, data-driven strategies that enhance care coordination, improve patient outcomes, and reduce healthcare costs through more efficient and targeted interventions.



Market Trends

The healthcare landscape is undergoing rapid transformation, driven by factors such as an aging population, rising healthcare costs, and the shift towards value-based care. This evolution has significantly impacted the role of care management platforms for payers.



Chronic Disease Management: The increasing burden of chronic diseases such as diabetes, COPD, and dementia is driving a heightened demand for effective care management solutions. Payers are turning to care management platforms to gain insights from patient data, identify gaps in care, and implement targeted interventions. One notable initiative in this space is SUPREME-DM (SUrveillance, PREvention, and Management of Diabetes Mellitus). Funded by the Agency for Healthcare Research and Quality, SUPREME-DM encompasses 1.1 million adults with diabetes and high-risk type 2 patients across 11 health systems within Kaiser Permanente.2 Despite the availability of various care management platforms aimed at improving patient outcomes, there remains a scarcity of solutions specifically designed to create care pathways for individuals managing multiple chronic diseases.



Remote Patient Monitoring (RPM): Payers are leveraging RPM technologies to monitor patients remotely and prevent hospitalizations. For example, GE Healthcare and AMC Health collaborated to provide RPM solutions that extend patient care beyond hospital settings. They aim to deliver seamless care transitions and promote self-management of chronic disease.



Advanced Analytics and Predictive
Modeling: A notable recent collaboration
between Optum and Change Healthcare
aims to enhance the utilization of healthcare
data analytics to improve patient outcomes
and reduce costs by focusing on identifying
high-risk members, predicting healthcare
utilization, and optimizing care delivery. Payers
use these advanced analytics to pinpoint highrisk members, forecast healthcare needs, and
streamline care delivery. Care management
platforms utilize predictive modeling to
categorize members by risk levels and allocate
resources effectively.

Value-based partnerships with stakeholders are important in creating a collaborative healthcare ecosystem where data sharing is incentivized through shared savings and improved patient outcomes. The interests of payers, providers, patients, and other stakeholders like pharmaceuticals, medtech, innovators, and researchers can be aligned to encourage seamless exchange of data, driving collective benefits.

In the healthcare ecosystem, payers and providers can collaborate to align incentives around shared goals such as reducing hospital admissions, improving chronic disease management, and enhancing preventive care. This partnership would be centered on shared savings and risk-sharing agreements. External providers are integrated into the payvider network through value-based contracts that encourage data sharing and coordinated care. The providers are incentivized to provide early access to data and adhere to care pathways as created by the platform. A network of primary care providers and Centers of Excellence is developed within the provider ecosystem to offer specialized care and to create integrated care pathways.

Central to the care model, patients seek high-quality and personalized care, with an emphasis on improved health outcomes and positive healthcare experiences. Patients also contribute by sharing data via wearable devices, self-supported health metrics, and regular check-ins.

Transforming Care Management Function: Key Tenets

Data and insights driven care management along with Alaugmented care pathways are going to be critical to drive wholeperson and patient-centric care. Some of the key tenets include:



Integrated Health Record

By integrating the data collected from the EHRs, remote monitoring devices and other sources, the platform shall provide a comprehensive view of the patient's health and medical history allowing the healthcare providers to develop personalized care plans that address the specific health issues reducing complications and ensure timely interventions. Thus, standardized error-free health record is foundation for care management.



Patient-centric Care

Patient health and social determinants of health (SDOH) data driven care plan can suggest pathways including preventive measures and lifestyle modifications that improve health outcomes in the long-term. Early detection of complications can lead to better management of chronic diseases, leading to reduced hospitalizations and enhanced overall health with positive patient experience.



Interoperability

Interoperability standards such as HL7 and FHIR, ensure seamless data exchange between different healthcare systems, enabling integrated care delivery. With interoperable systems, care plans can be easily shared and updated among all stakeholders, ensuring that everyone involved in a patient's care is on the same page. Interoperability helps eliminate redundant tests and procedures by providing a complete patient history, leading to cost savings and improved patient experience.



Affordable Care with Cost Optimization

By leveraging advanced predictive analytics, payers and provider can identify trends and insights that allow for proactive interventions and optimized resource allocation. This would reduce unnecessary expenditure from both the patient's, payer's, and provider's end. Collaboration between payer and provider can offer valuable data to multiple stakeholders and external organizations such as pharmaceutical companies and research institutions to transform data into a valuable revenue stream. More importantly, this data can be used by themselves to create better plans for the patients.



Data-driven Care Decision Support

The seamless integration of data and digital technology into the patient care journey allows us to create pathways that provide patients with the necessary attention and care, leading them to adhere to treatment plans and improve health outcomes.

Comprehensive Data-driven Approach for Offering Innovative Care Delivery

In the evolving landscape of healthcare, the collaboration between payers and providers is crucial for delivering integrated, patient-centered care. A comprehensive data-driven approach leverages advanced technologies and analytics to enhance this collaboration, leading to innovative care delivery models that improve patient outcomes and operational efficiencies. The staggering cost implication is one of the reasons care management (CM) has quickly become a top priority for healthcare payers and providers. The healthcare industry is shifting to adopt changing regulations, reduce overall costs, and provide better quality healthcare for all (fig1).



Early Access to Data

Collection of patient and provider data through an integrated platform enables to quickly identify trends, predict potential health issues, and tailor interventions. Early access to such data will be an advantage by enhancing the ability of the platform to deliver high quality care, improve patient outcomes, and drive cost efficiencies.

From the providers, data such as electronic health records (EHRs), treatment histories, and clinical notes offer a valuable insight into the medical background and current health status of the patients. At the same time, data can be collected from the patients from remote monitoring devices, wearables, and self-reported health logs using internet of things (IoT). Patients suffering from chronic diseases, such as COPD, can input the data from home-based spirometers and record their symptoms while the providers can upload spirometry results, medications, and treatment notes. Similarly, in case of dementia, an integrated platform can compile cognitive assessment scores, imaging results, and care plans from the providers, alongside patient and caregiver inputs on behavioral patterns and mood changes.



Integrated Pathways

Enhanced by generative AI, integrated pathways can revolutionize the collaborative framework in managing chronic diseases. Our platform shall create pathways which provide a standardized, evidencebased approach to patient care, ensuring consistency. Generative Al can process massive amounts of patient data to personalize and optimize these pathways in real-time. In COPD cases, generative Al can predict complications, changing the pathway to include more frequent monitoring or early interventions like rehabilitation, preventing hospitalizations. Similarly, insulin dosages or dietary recommendations can be changed based on daily blood sugar levels in diabetes patients. More importantly, the platform would allow to manage care for patients suffering from multiple chronic diseases. The care management of such patients needs to be tailored and given special attention. The platform's ability to consolidate data ensures that multiple interdependencies are considered in the care pathway design.



Joint Venture Model

By engaging in joint ventures, stakeholders can collaboratively develop health plans. The model incentivizes all stakeholders to share data through shared savings from reduced hospitalizations and better chronic disease management. This collaborative approach will not only benefit payer and provider but also improve patient outcomes and experiences. For instance, in managing COPD, health plans can be developed to integrate advanced remote monitoring tools and enable early intervention to prevent complications. Dementia patients would benefit from incorporating cognitive assessments and behavioral monitoring, ensuring data from both providers and caregivers is centralized and actionable. For diabetes management, these partnerships can drive the development of personalized care plans that combine clinical data with patient-generated glucose readings, fostering proactive management of blood sugar levels. Healthcare organizations can offer patients a platform where they can gain premium discounts or special packages by providing their personal health data to pharmaceutical companies, research institutions, or PBMs, enabling more predictive healthcare offerings, detecting disease outbreaks, and personalizing services.



Collaborative Performance Metrics

Collaborative performance metrics are essential to ensure the success of the joint venture model. Generative Al can analyze vast amounts of data from multiple sources to generate comprehensive performance metrics that reflect the true impact of interventions. In a joint venture arrangement, providers can track patient adherence to medication in case of COPD, while payers can monitor the associated healthcare costs and hospitalization rates. Success in these areas not only improves quality of life but also drives cost savings, which are shared among the stakeholders. The same process can be applied for other chronic diseases, such as diabetes, by monitoring blood sugar level and preventing complications, leading to savings.



All the data collected and refined in the platform allows us to explore Data-as-a-Service (DaaS). The DaaS model will allow stakeholders, such as third-party pharmaceutical companies and research institutions, to access and utilize high-quality, curated data on demand, without the need to manage underlying infrastructure. Payers, providers, and payviders can share anonymized patient data with pharmaceutical companies to aid in the development of targeted therapies. This is especially relevant for dementia - a disease which is still considered incurable. In return, such therapies can lead to more efficient patient care delivery and reduced hospitalizations.



Interoperability-driven Solutions

By focusing on enhancing payer-provider collaboration for value-based care through interoperability, solutions can include collaborative advisory councils and governance frameworks that align financial and outcome designs, ensuring that both payers and providers work towards common goals of providing integrated care delivery. This will allow for accurate care gap reporting, identification of preventive care needs, setting appropriate quality targets, streamlining workflows, and reducing administrative burdens, leading to better clinical and financial outcomes. In this way, interoperability can break down data silos, improve care coordination, and enhance both clinical and financial outcomes in healthcare.

Figure 1: Data Driven Care Planning and Care Delivery Framework

Patient Risk Stratification

- Identifying risk population using predictive model
- · Risk stratification
- Provider-led data-driven decisions

Care Co-ordination and Patient Engagement

- · Patient education tool
- Personalized medication dosage recommendation
- Feedback mechanism
- Tracking and reward system

Monetizing Data

- · Developing Dataas- a-Service (DaaS) solutions
- · Outcome-based models



Patient Data Collection

- · Integration with wearables, remote monitoring devices, demographic, claims data
- · Patient-reported outcome collection
- · Data integration across multiple stakeholders



- · Identification of patterns
- Personalized plan generation using Al



- Performance metrics
- · Telehealth and consulting





How Does Collaboration Between Payer and Provider Benefit Data-driven Care Delivery?

By leveraging the unique collaboration between payers and providers within their own network, they can collect and analyze vast amounts of patient data, which will provide unique insights for identifying high-risk populations for targeted interventions and reducing the cost of treatment. Predictive analytics can help in resource allocation (i.e., medication refill) and the prevention of costly complications. A reduction in hospitalization rates can be seen among patients with chronic health conditions like COPD, dementia, or diabetes.

From a provider's perspective, it can help in coordinating care among PCPs, caregivers, nurses, and others by enabling immediate access to real-time updated health records. Such data insights can also help in identifying factors contributing to longer hospital stays.

Conclusion

According to various research, the U.S. value-based healthcare services market size is anticipated to reach USD 6.16 trillion in 2030 and is expected to grow at a CAGR of 7.4% from 2025 to 2030. On the basis of payer category, the Medicare and Medicare Advantage segment held the largest revenue share of 48.48% in 2024 and is anticipated to grow at the fastest CAGR over the forecast period.³ By considering advanced analytics, predictive modeling, and Al-driven insights, payer and provider organizations can unlock potential through integrated care delivery utilizing the hidden value within their data repositories, ensuring that CM initiatives are 100% successful in catering to next-generation CM models. Through CM initiatives, collaboration between payer and provider can advance towards delivering value-based care, significantly improving the quality of care for patients suffering from one or more chronic diseases. This will lead to better health outcomes and reduce the costs covered by payers.

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