





The **Digital Operational Resilience Act (DORA)** is an EU regulation that came into force in January 2023 and all impacted entities in the **financial sector** must ensure **compliance by January 2025.** This EU regulation (2022/2554) recognises that ICT accidents and a lack of operational resilience have the potential to threaten the overall soundness of the financial system, despite having "adequate" capital for traditional risk categories. Prior to DORA, financial institutions handled major categories of operational risk primarily through capital allocation, but not all components of operational resilience. Following DORA, they must adhere to guidelines for ICT-related incident protection, detection, containment, recovery, and repair.

#### **OVERVIEW**



#### **SCOPE**

- EU headquartered financial institutions
- International FIs operating in the EU
- Systemic ICT providers in the EU



#### REGULATORY REOUIREMENTS

- ICT risk management framework and governance
- Incidents management
- Threat led penetration testing
- Third party risk management



#### **TIMELINES**

- 2021: Consultation on draft DORA requirements
- 2023: DORA came into force in Jan '23
- 2024: 1st & 2nd batch mandates 17/01/24 & 17/07/24
- 2025: Implementation by 17/01/25

# OUR PROPOSITION



## **CONSULTING SERVICES**

- Mapping of requirements to existing ICT risk standards
- Maturity assessment of the 3-Lines-Of-Defense model
- Identification of gaps and recommendations for action
- Risk & internal controls assessment
- Internal audit support



#### **IMPLEMENTATION SERVICES**

- Implementation of technical solutions (data, system, controls) to address gaps in ICT risk management
- Operational risk management, incident and crisis management and enterprise cyber security solutions
- Certified threat-led penetration test planning and execution, supporting critical business functions

## **MAIN PILLARS OF DORA**

# Risk Management (Art. 5 - 16)

- · Continuous risk identification
- Prompt detection of anomalous activities
- Disaster recovery plans
- Comprehensive business continuity policies

# Incident Reporting (Art. 17 – 23 & 45)

- Classification of incidents
- Review of processes and playbooks against regulatory requirements
- Management of process to log, monitor, classify and report incidents and threats

# Digital Operational Resilience Testing (Art. 24 - 27)

- Testing of critical applications on annual basis
- Reporting of serious incidents in a classified manner
- Vulnerability assessment and remediation

# Third Party Risk Management (Art. 28 - 44)

- Vendor risk management for critical 3<sup>rd</sup> party providers
- Assessment of 3<sup>rd</sup> parties
- Procurement contracts
- Senior managerial oversight framework for third parties

# **Information Sharing (Art. 45)**

- Visibility and awareness of cyber threats across the organisation and regulatory bodies
- Effective and timely information sharing of ICT changes

- Robust process for updating and maintaining information on the internal ICT landscape
- Regular and ad hoc regulatory reporting workflows

## TYPICAL CHALLENGES FACED BY CLIENTS

Multiple risk frameworks, processes, methodologies scattered across different divisions



(1) L. Changing internal landscape requiring tracking and dependency management



Inaccurate BIA activity
leading to disconnected
understanding of
problem statement



An increase in required testing and remediation scope resulted in BAU work overloaded

Complex and large volume of 3<sup>rd</sup> & 4<sup>th</sup> party contracts (vendor relationship management)

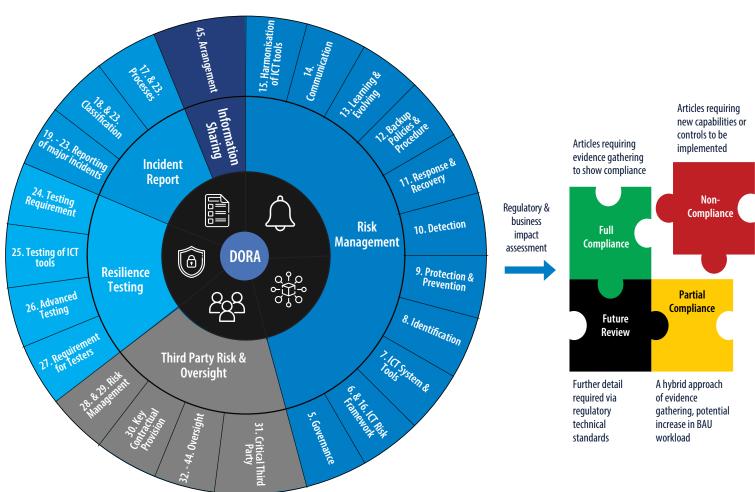




Mapping of ICT Assets becomes a challenge due to inconsistent Master Data Management practices

## **IMPACT ASSESSMENT FRAMEWORK**

Conducting an impact assessment framework to identify the non-compliance areas as a starting point for the DORA program



## THE INFOSYS PROPOSITION

## **Key DORA imperatives**



Business impact assessment validation and remediation alignment



Program governance and oversight, transformation and change delivery support



Streamline ICT and information asset inventories



IT risk and cyber security advisory services



Strengthening IT risk and cybersecurity execution



Organisational change management and resource planning

### **Our Proposition**

Detailed impact assessment and reviewing requirements at sub-article level against action plans for sustainable outcomes

Lead program governance, planning, transformation and change management activities to ensure timely delivery

Provide master data management, transformation and Governance support optimizing processes for improved data usage

Perform security diagnostics & risk assessment frameworks to identify gaps and enhance future security

Redefine strategy and implement sustainable solutions with cloud advisory, operational resilience, and cyber risk support

Assess and enhance operational resilience and ICT risk management for future sustainability and growth

#### **Our Accelerators**

Regulatory, security and GRC expertise from our GRC Centre of Excellence

Best-practice program governance and PMO frameworks and toolkits

Catalyst robotic process automation (RPA) to accelerate automation initiatives

IT strategy toolkit and diagnostic tools from our Security Centre of Excellence

Cloud strategy & transformation capability and target operating model (TOM) toolkit

Workforce transformation service to re-skill teams and support hybrid working models

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## **GOVERNANCE, RISK & COMPLIANCE**



As part of our commitment, we are here to support you in seamlessly adapting your IT governance framework to evolving needs, ensuring its alignment with your organisational objectives.



**Compliance** 

Effortlessly meet regulatory standards with our bespoke compliance solutions. Our impartial consultation ensures integration that safeguards your IT systems sustainably and prepares you seamlessly for security and compliance audits.



Leverage our tried-and-true solutions for implementing IT security components. Seamlessly integrate them into your digital workflows, ensuring efficient processes while comprehensively mitigating risks.

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